

# Energy scenarios

## Energies Workshop ENS CERES ERTI, 24 November 2011

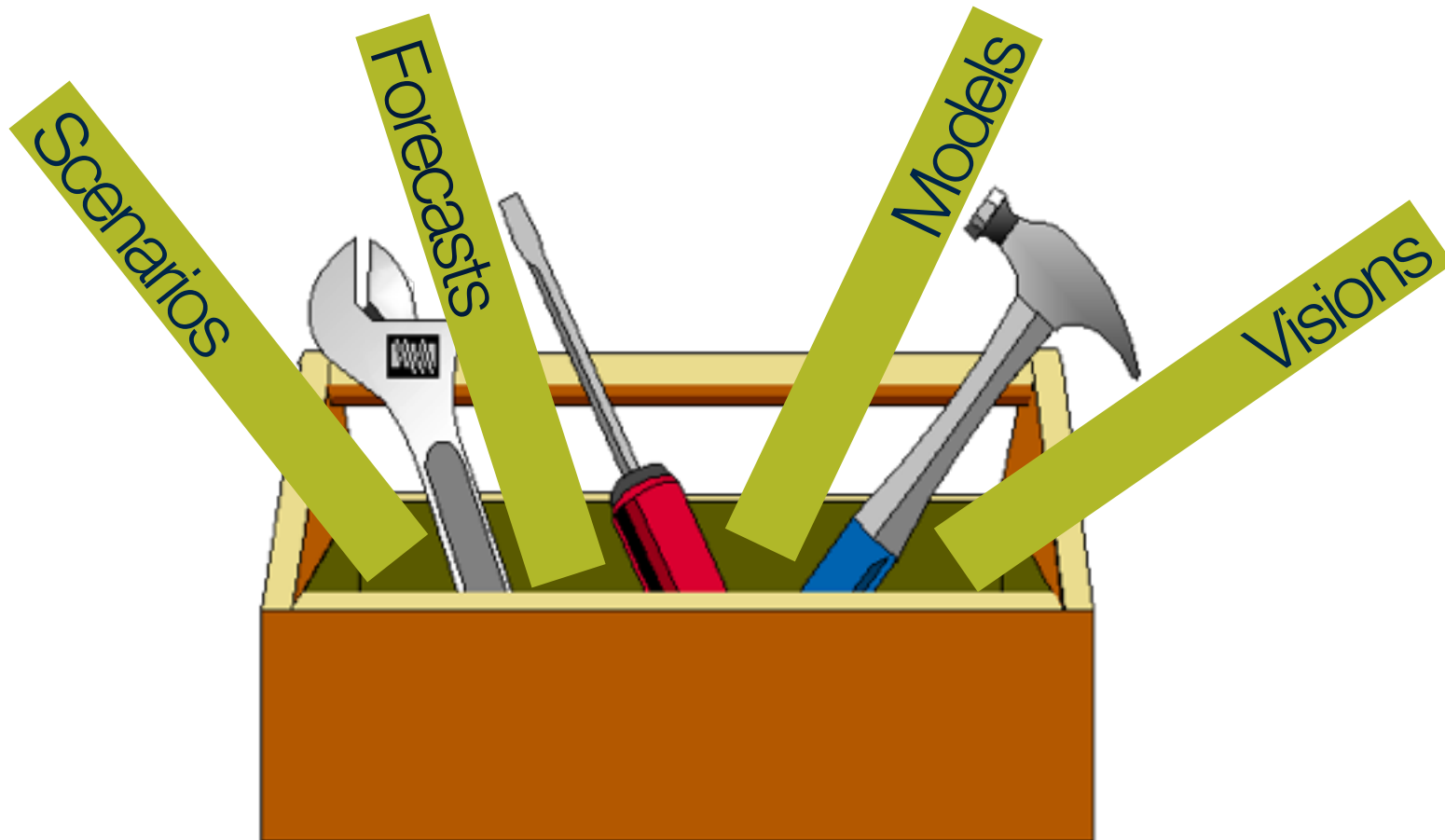
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# Outline

- What are scenarios?
- Variety of energy foresight and scenarios exercises
- Shell energy scenarios to 2050
- IEA energy scenarios and technology options to 2050

# The modern futures toolkit



# What are scenarios?

X

Predictions

Projections

Preferences



Consequential

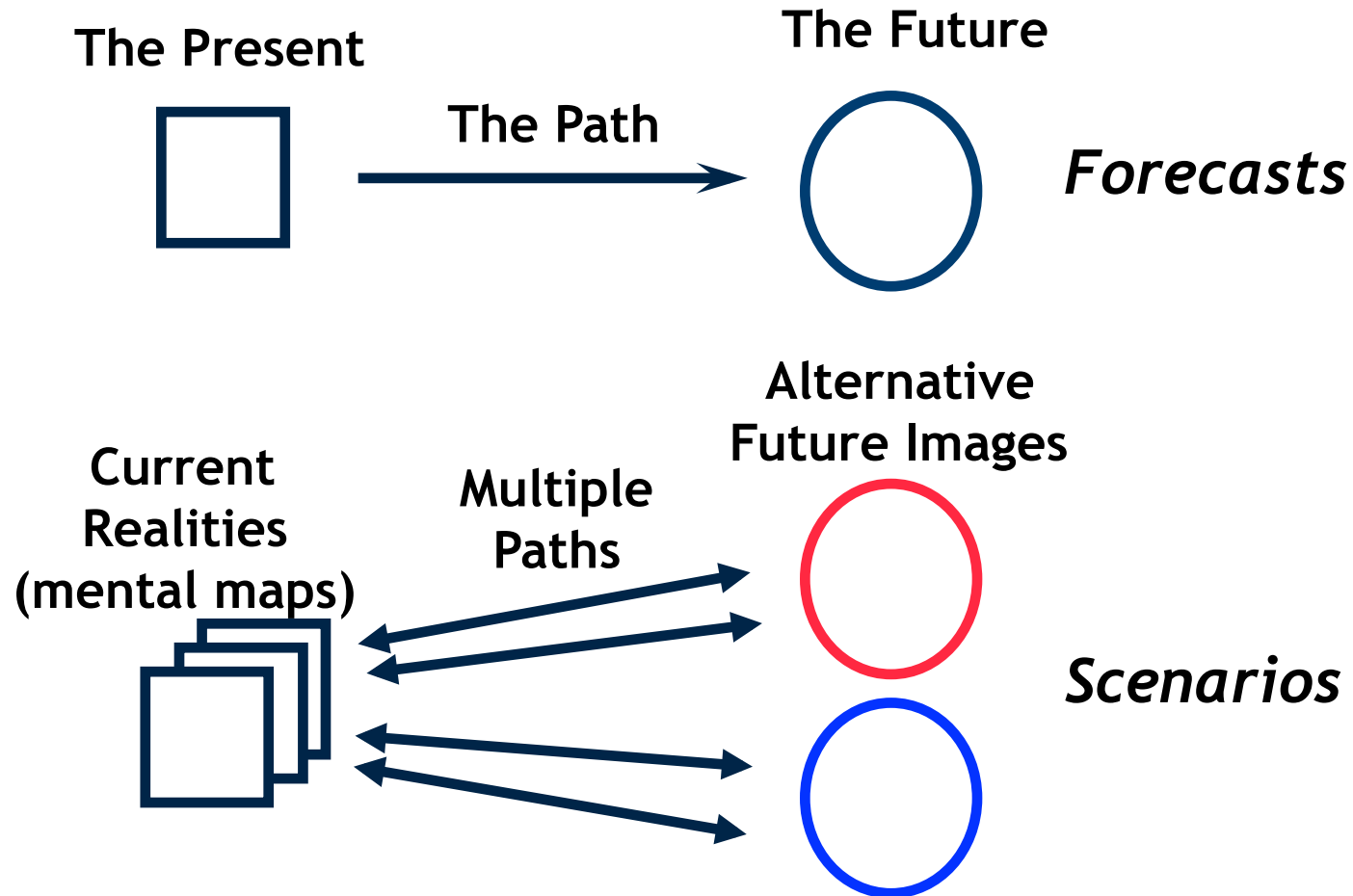
Challenging

Coherent

*...stories describing alternative futures and how they might come about*

# One future or many?

## Reframing not forecasting



# Three key steps in scenario planning

1. What are the rules of the game: what is certain to happen
2. What are the key uncertainties: unknowns, shocks
3. Model possible outcomes >>>>>  
SCENARIO PLANS

# Numerous 'schools' of scenarios

## USA: Probabilistic Trends School

- RAND Corporation, Institute for the Future
- Military, public policy and social forecasting, then corporate planning
- Kahn ("thinking the unthinkable")
- Delphi technique, systems analysis, probabilistic scenarios
- Harness computational power to resolve intractable problems

## French: La Prospective

- Berger, Masse, de Jouvenel, Godet
- Blueprints for a nation: scientific utopia
- Normative scenarios

## Shell: 'Intuitive Logics' School

- 'Scenario planning': quality of strategic conversation
- Plausible scenarios, predetermined causal logics

# Two main postures

## Probabilistic (USA)

- Accuracy affects decision outcomes
- Scarcity of data
- Deciding/truth/getting it right
- Environments as independent

Scenarios as foreground

Analytical product

## Plausibility (Shell)

- Knowledge and ignorance co-evolve
- Abundance of data: scarcity of 'actionable knowledge'
- Plausibility guides: keep an 'open mind', ambivalence is optimal
- Interactive design: the interplay of action and interpretation
- Environments as causal and 'client' specific

Relationship of context as foreground

Sense-making process





# Plausibility or probability?

Discontinuities are often not obvious...

“Well informed people know it is impossible to transmit voice over waves and that were it possible to do so, the thing would be of no practical value.”

*Editorial in The Boston Post c.1865*

“I think there is a market for about 5 computers.”

*Thomas J. Watson, Chairman of IBM, 1943*

“\$10 per barrel [oil] might actually be too optimistic.  
We may be heading for \$5.”

*Economist magazine, 1999*

# Why we use scenario planning in energy strategy?

## WHY

Ask "what if questions - not give answers

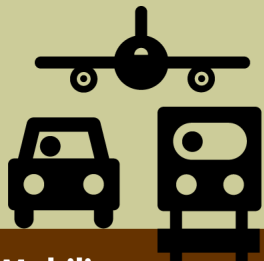
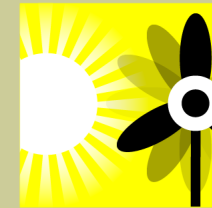
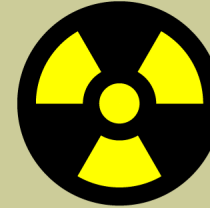
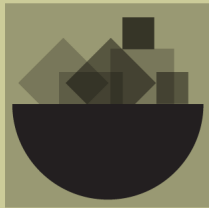
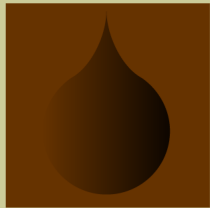
Challenge assumptions and mental models

Develop strategies and test plans not as projections of predictions

- 1970's - oil price spikes, stagflation
- 1980's - longevity of Soviet Union, possible oil price collapse
- 1990's - emergence of environmental issues, globalisation, technology, fertile ground for terror backlash
- 2000's - State prominence to the fore, three hard truths, mobile connectivity & ICT, recession and recovery dynamics

# The energy system today sets the context for the future

Oil 34% Gas 21% Coal 25% Biomass 10% Nuclear 6% Renewables 4%



Mobility  
27%

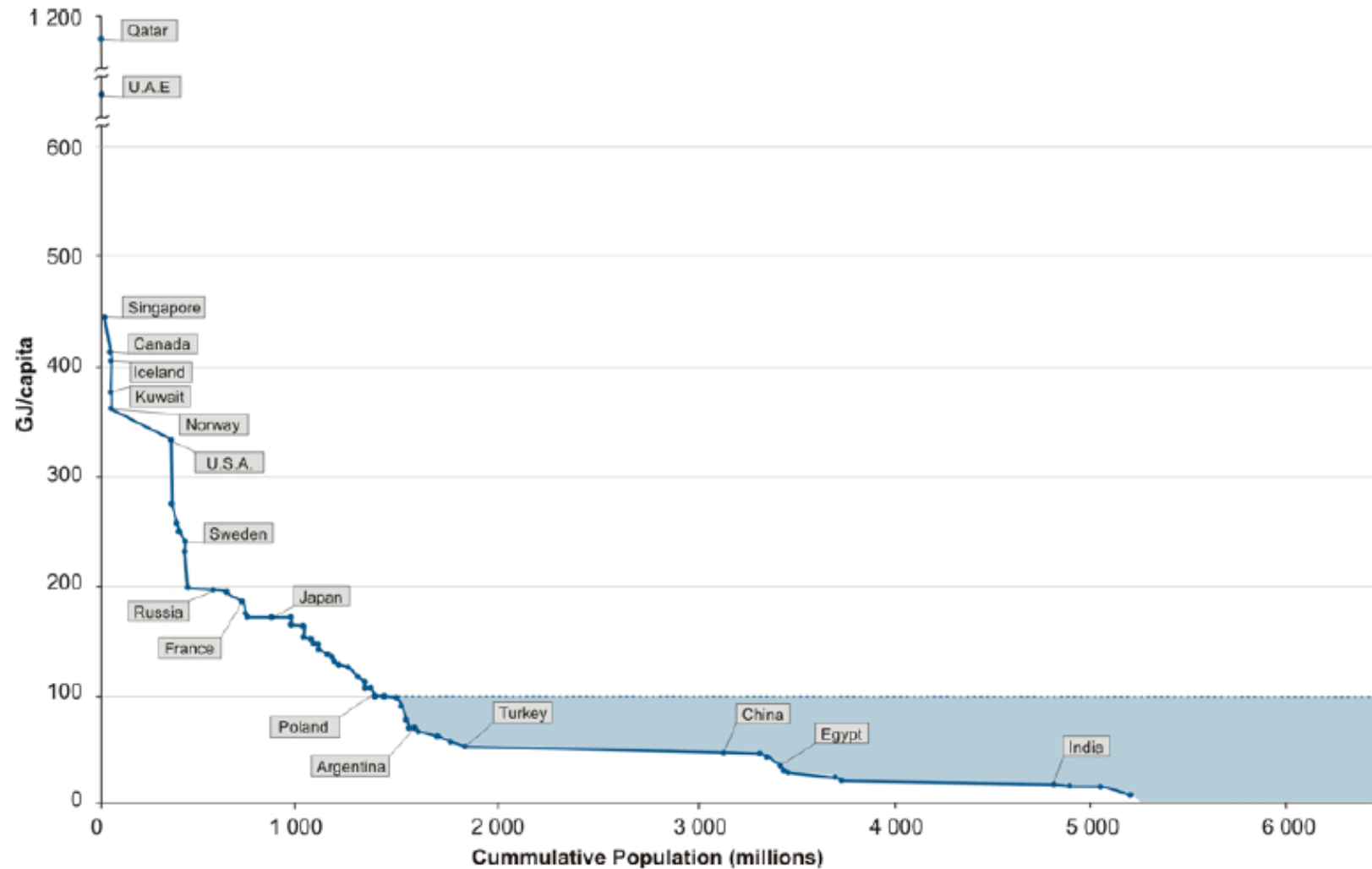


Agriculture, industry, services  
46%



Residential  
27%

# Energy per capita as a function of cumulative population



Area between dashed line and data points is 500 EJ/year and represents everyone below Poland today achieving this same energy usage of 100 EJ per capita (source: WEC)

# Energy foresight exercises

## Scenarios

International Energy Agency (IEA)

World Energy Council (WEC)

Energy Associations (Oil, Nuclear, Wind, Solar ...)

Energy companies (Shell)

## Visions

World Business Council for Sustainable Development (WBCSD)

## Roadmaps

European Climate Foundation: Baseline, 40, 60 and 80%  
renewables by 2050 in Europe

## Forecasts

Everybody

# Shell energy scenarios to 2050

**Intensified economic cycles and an end to 'The Great Moderation'**

**Heightened political instability**

We have entered an

***'era of volatile transitions'***

**Significant demographic transition – urbanisation**

**New political relationship building – a *mini-lateral* world**

**Defined and challenging planetary boundaries**

## Energy drivers and the zone of uncertainty

**2050**

Underlying  
Demand  
Potential

Ordinary  
Demand  
Moderation



**Zone of extraordinary  
opportunity or misery**

**2000**

Energy  
supply/demand  
balance

Ordinary  
Supply  
Development

# Three hard truths will shape the future of the energy system



Step change in energy use through global rise in population and prosperity

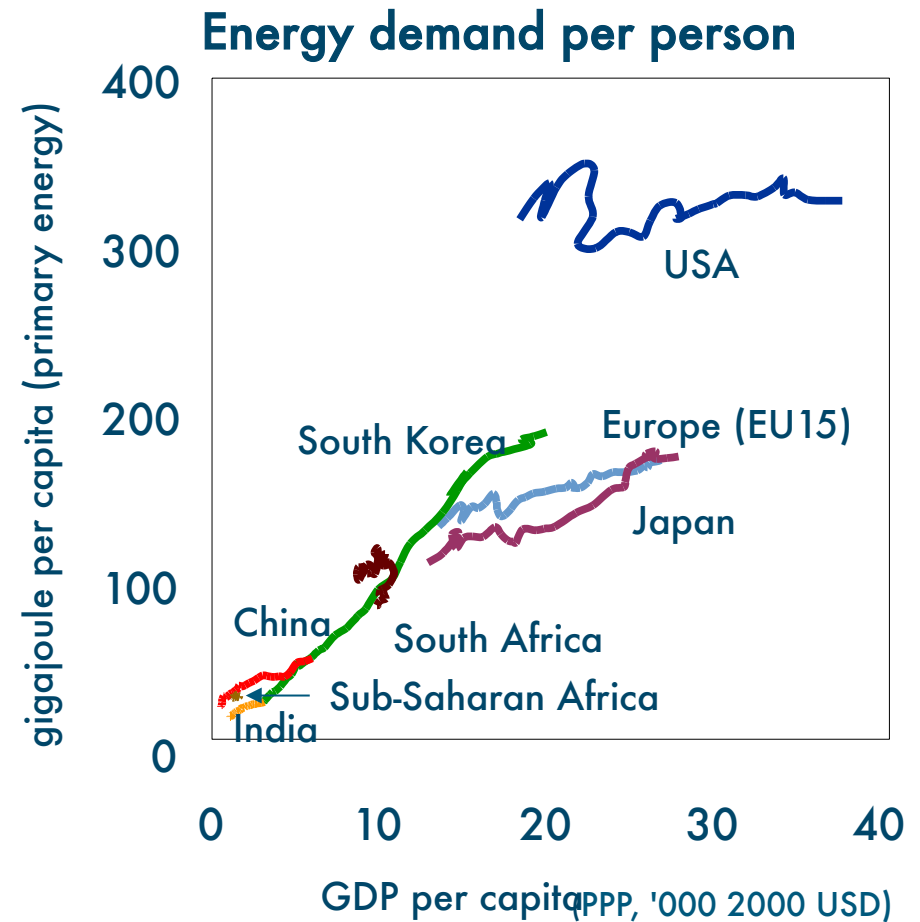
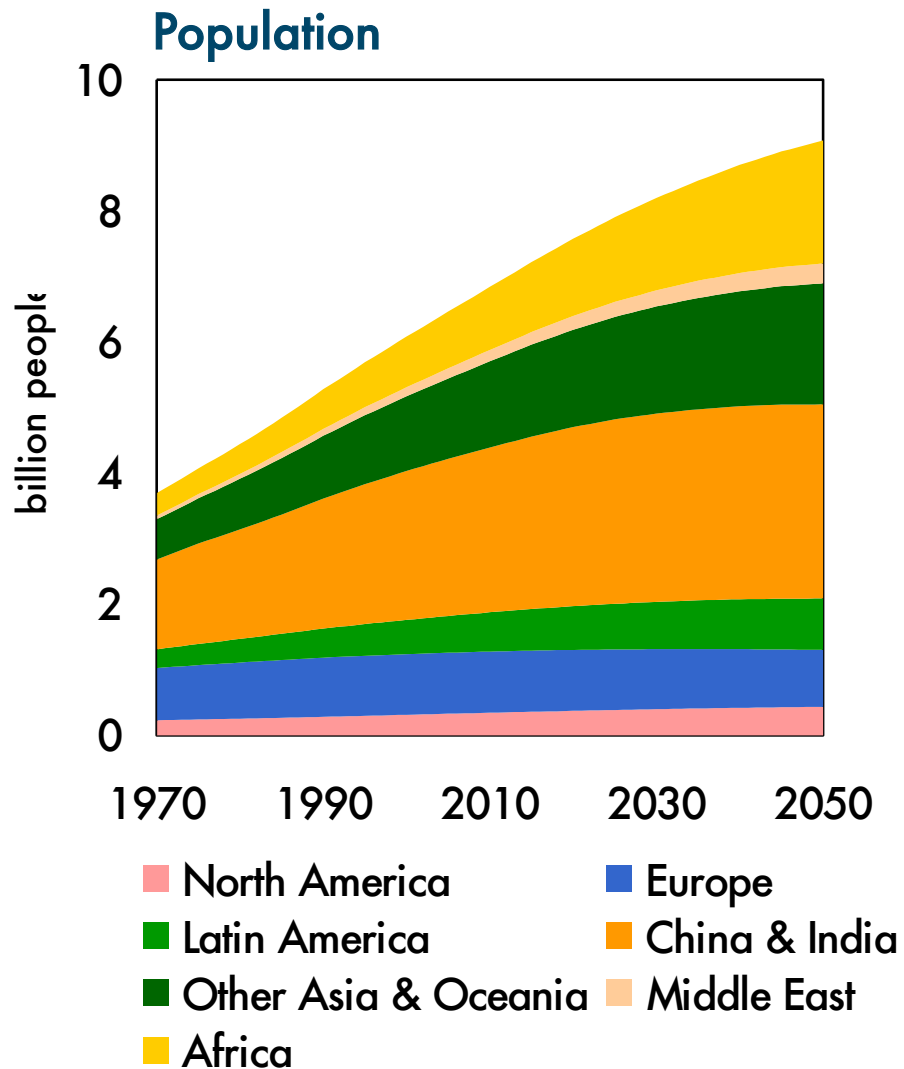
Supply from conventional energy resources outstripped – leading to stresses

Environmental stresses – CO<sub>2</sub> and emerging tensions for water, food, land, etc



# HT1 - Surge in Energy Demand

*Growth in population and prosperity*



# HT2 - Supply will struggle to keep pace

*No silver bullets*

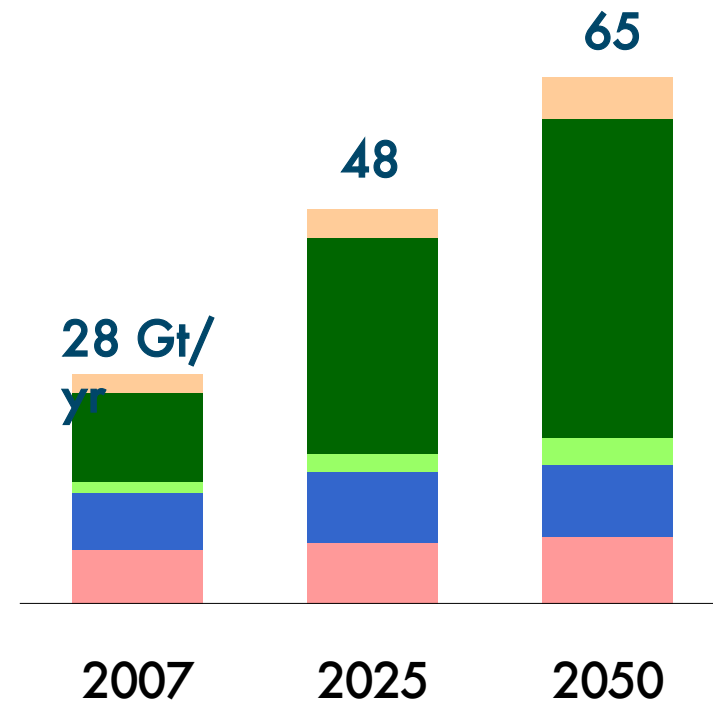


# HT3 - Environmental stresses are increasing

*Not just Climate – water, land-use etc.*



In “Business as usual” world, direct CO<sub>2</sub> from energy could rise dramatically



- North America
- Europe
- Latin America
- Asia & Oceania
- Middle East & Africa

# Shell energy scenarios

Demography



Demand



Environment



Choices



Resources



Technology

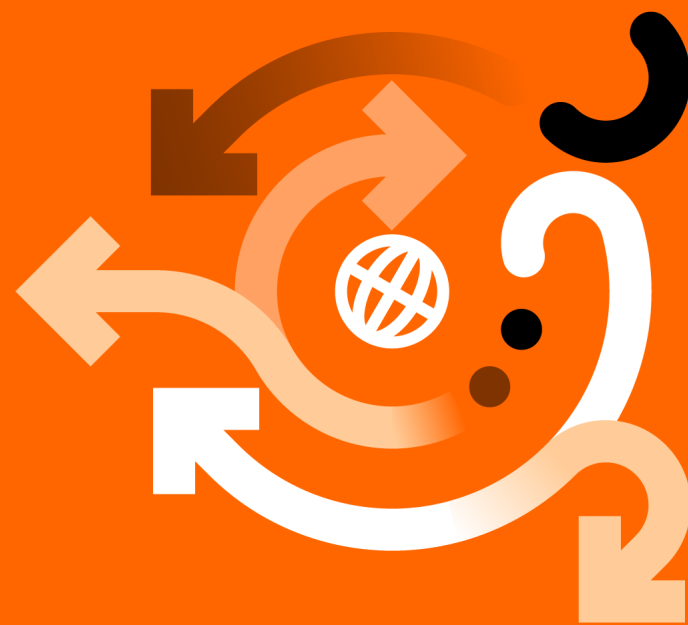


National supply focus  
and reactive change

BLUEPRINTS

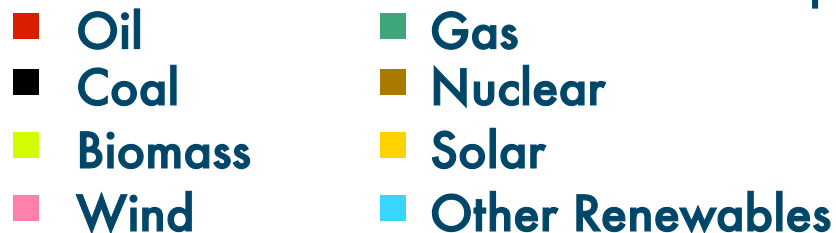
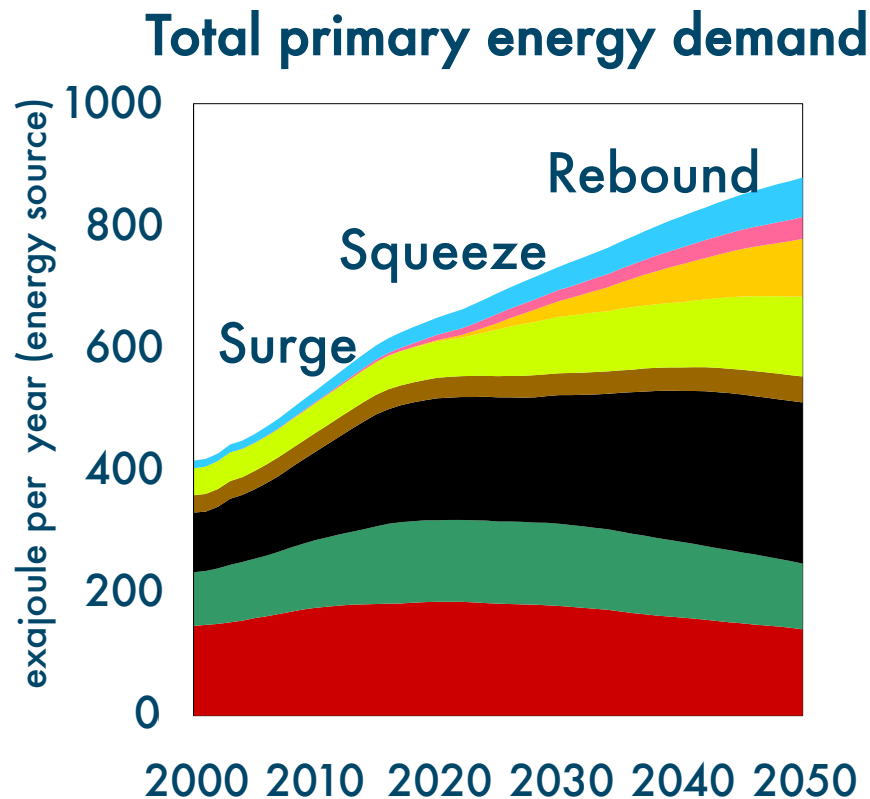
SCRAMBLE

Emerging coalitions  
And accelerated change



SCRAMBLE

# Scramble – supply focus and late responses



- Focus on existing infrastructure
- Sequential responses to hard truths
- Volatile energy prices
- Knee-jerk reactions to climate events
  - No effective carbon pricing
  - Adaptation
- Flight to coal, then biofuels
- Renewables forced in by mandates
- Patchwork of national standards

**EVENTS OUTPACE ACTIONS**

# Scramble - People at the heart of the storylines ... individually and collectively

- People choose the easiest option for them
- Fear is not enough to change behaviors
- Climate change is too difficult
- Delegating action to the state
- Adapt rather than change

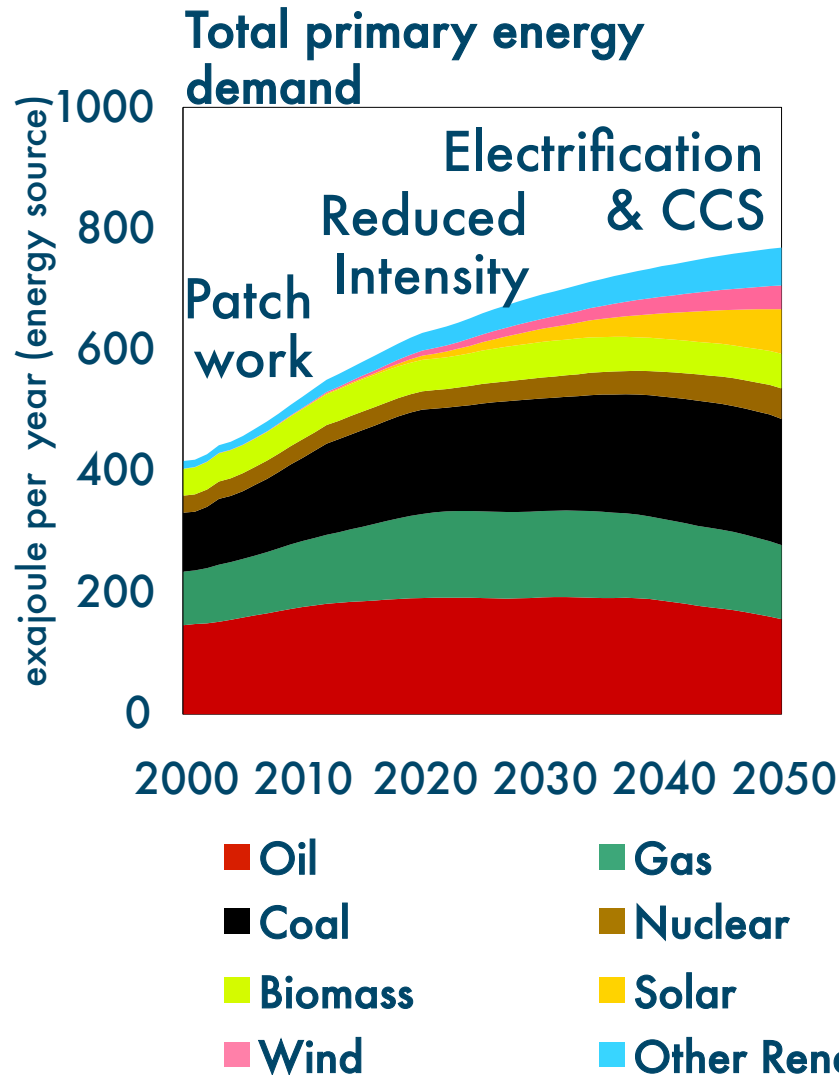




BLUEPRINTS



# Blueprints – multi-focus and early actions



- Broader anticipation of challenges
- Critical mass of parallel responses to hard truths
- Effective carbon pricing established early
- Aggressive efficiency standards
- Growth shifts to electrification
- New infrastructure develops
- CCS emerges after 2020

**ACTIONS OUTPACE EVENTS**

# Blueprints - People at the heart of the storylines ... individually and collectively

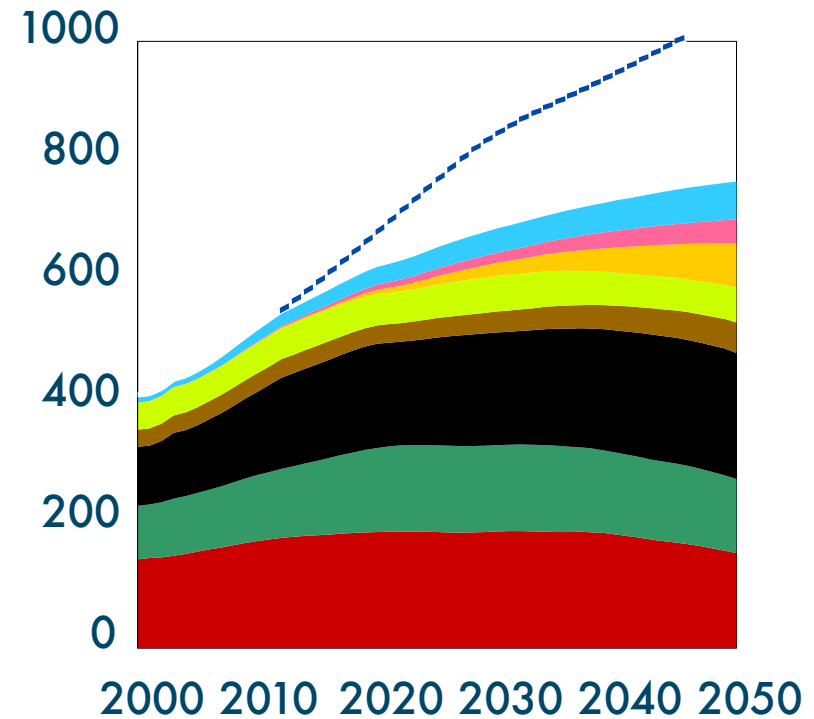
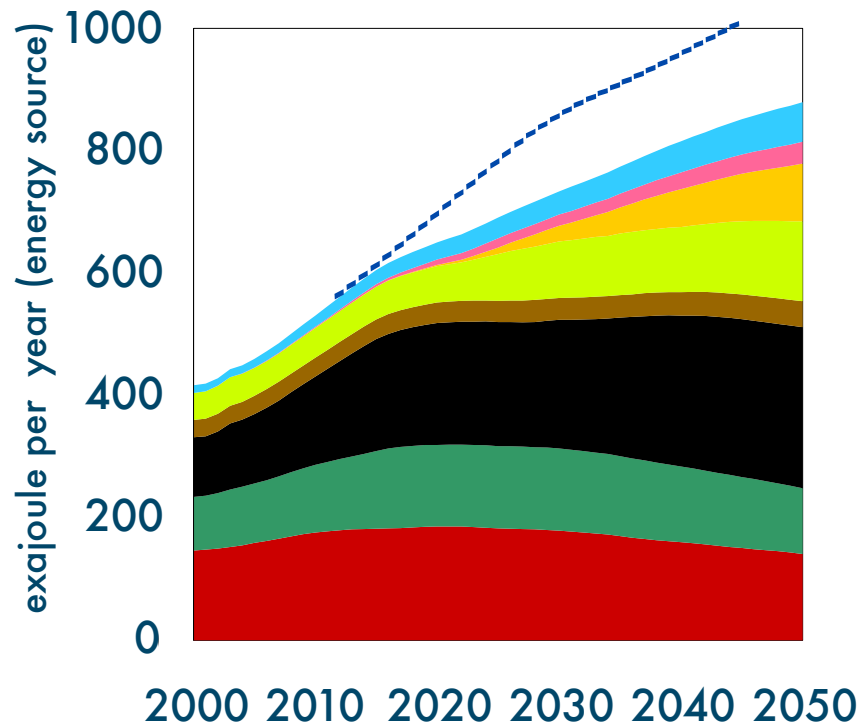
- Shared interest not altruism
- Adoption through “mainstreaming”
- Trial, error, collaboration and copying success
- Success is emergent, not centrally driven initially



# Scenario Comparisons

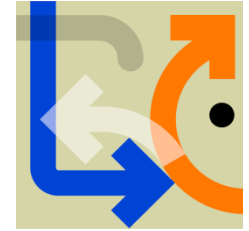
<b>Scramble</b>	<b>VS.</b>	<b>Blueprints</b>
Mandates		Market driven incentives
Flight to coal		Coal only if clean
Guarded national interests		Innovative, collaborative and shared innovation
Supply optimisation		Demand load management
Energy vs. Food		Sustainability principle
Renewables sequential and late		Incentives for early innovation and adoption

# Comparing the scenarios: energy mix



■ Oil 
 ■ Gas 
 ■ Coal 
 ■ Nuclear 
 ■ Biomass 
 ■ Solar 
 ■ Wind 
 ■ Other Renewables

# Summary



- The three hard truths are *very* hard
- Transition is both inevitable and necessary
- Technology plays a major role, but no silver bullets
- Political and regulatory choices are pivotal
- The next 5 years are critical

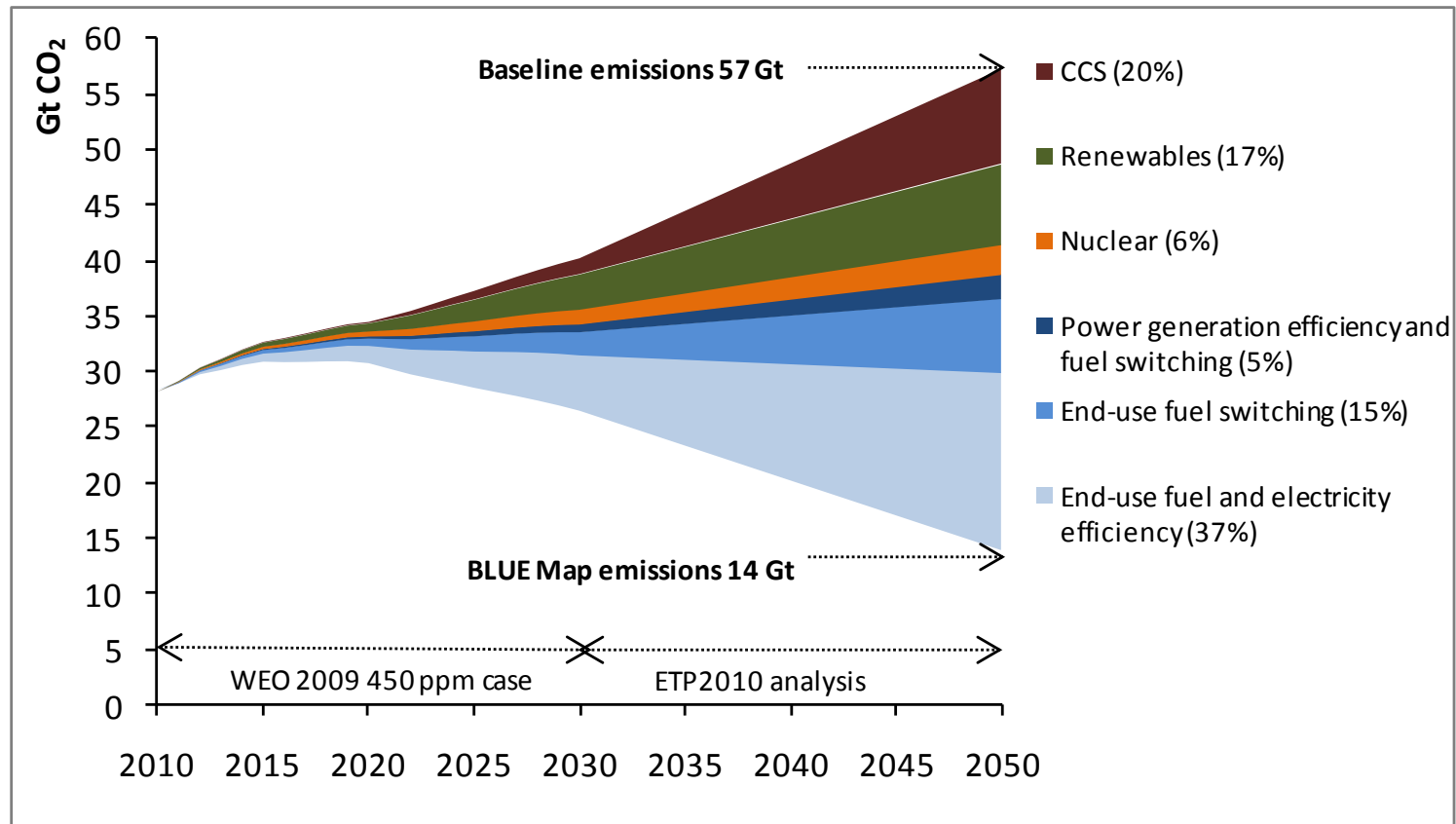
Tackling all three hard truths **TOGETHER** is essential for a sustainable future

# International Energy Agency: World Energy Outlook and Energy Technology Scenarios

- Two scenarios:
  - Baseline
  - BLUE MAP
- Regional detail
  - China, India, OECD Europe, United States
- Sectoral detail
  - Including smart grids
- Cross-cutting themes
  - Roadmaps and technology policy
  - Financing
  - Technology diffusion and transfer
  - Co-benefits of low carbon technologies



# Key Technology Options to halve global CO<sub>2</sub> emissions



- Energy efficiency and renewables account for more than half of the total reduction
- Power generation is the sector with the largest reductions



# Key Messages from ETP2010 Scenarios (1)

- The **Baseline** scenario is unsustainable
  - Global CO<sub>2</sub> emissions double by 2050, oil and gas prices are high, and energy security concerns increase as imports rise.
- The widespread deployment of a range of low carbon technologies can lead to a more secure and sustainable energy future
  - Under **BLUE MAP** emissions are reduced by 50% in 2050
  - Oil demand in 2050 is 27% lower than in 2007 and gas demand is 12% lower. Oil prices are significantly lower than Baseline
- The electricity sector will need to be substantially decarbonised through the use of renewable energy, nuclear power and fossil-fuels with CCS



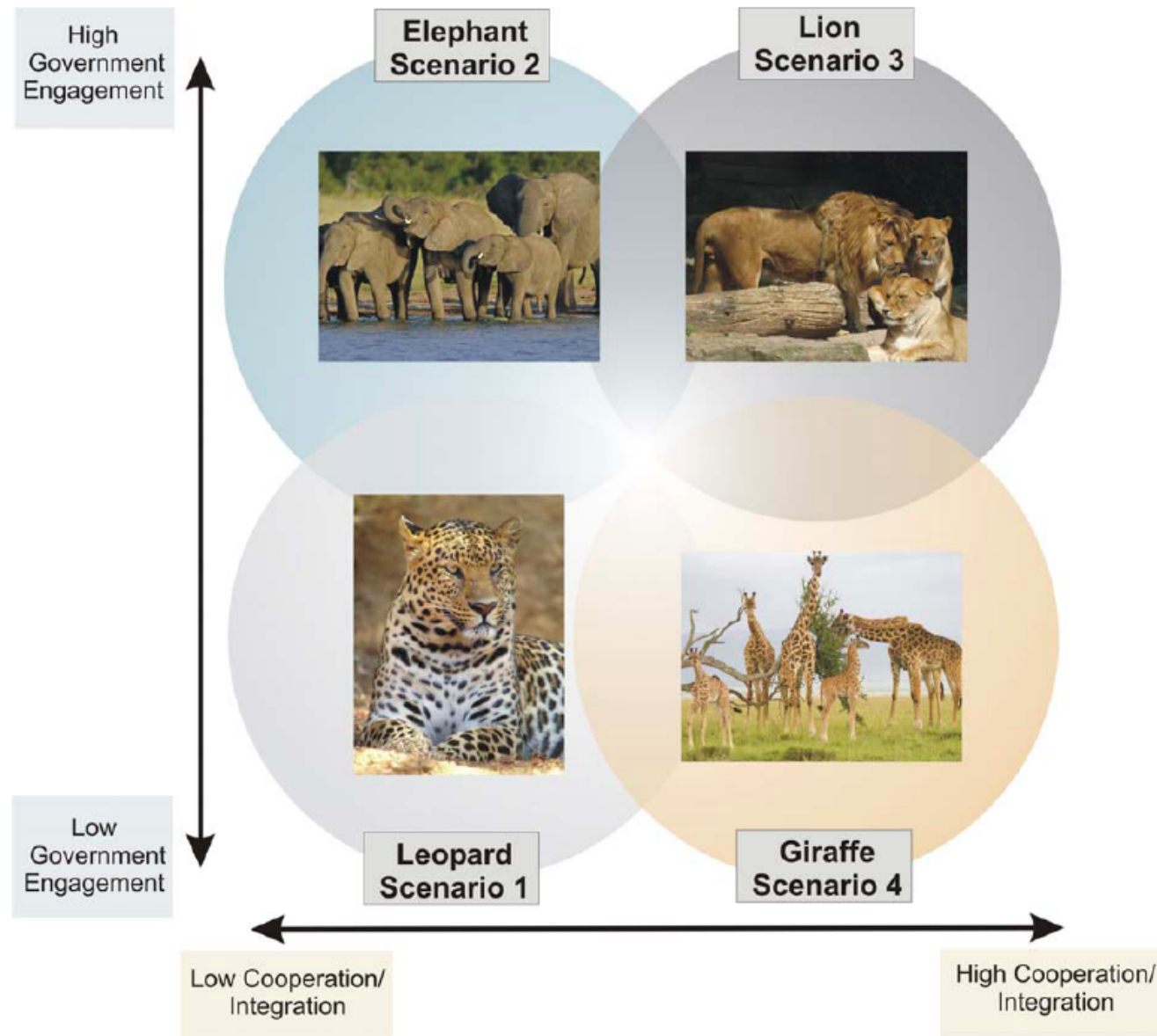


# Key Messages from ETP2010 Scenarios (2)

- Rate of energy efficiency improvement will need to double across all end-use sectors
- New low-carbon technologies will be required in transport and industry
- Fuel switching to low or zero carbon fuels will be a significant source of carbon reductions.
  - In **BLUE MAP**, biomass use doubles and low-carbon electricity is increasingly used in buildings, transport and industry. Hydrogen also plays a role later on
- Urgent action is needed
  - Emissions must peak around 2020 and thereafter show a steady decline
- Non-OECD countries will need to make absolute cuts in CO<sub>2</sub> emissions to reach the 50% reduction target



# Energy policy scenarios developed by the World Energy Council



# Key indicators for the four policy scenarios

- Growth in gross domestic product
- Demographic growth
- Energy intensity
- Primary energy mix
- Total primary energy required (TPER)
- Greenhouse gas emissions
- Supply–demand tensions (the balance between the two)
- Oil
- Gas
- Coal
- Nuclear power
- Renewable energy

# The four scenarios developed for 2020 by the Millennium Project

1. **Business as usual.** Global changes continue without great surprises or much change in energy patterns, other than those resulting from dynamics and trends already in place
2. **Environmental backlash.** The international environmental movement becomes more organized and violent, attacking fossil energy industries
3. **High tech economy.** Technological innovations accelerate beyond current expectations, and have large scale impacts in the energy supply mix and consumption patterns
4. **Political turmoil.** Increasing political instability and conflicts, relating to or resulting from energy needs and capacities

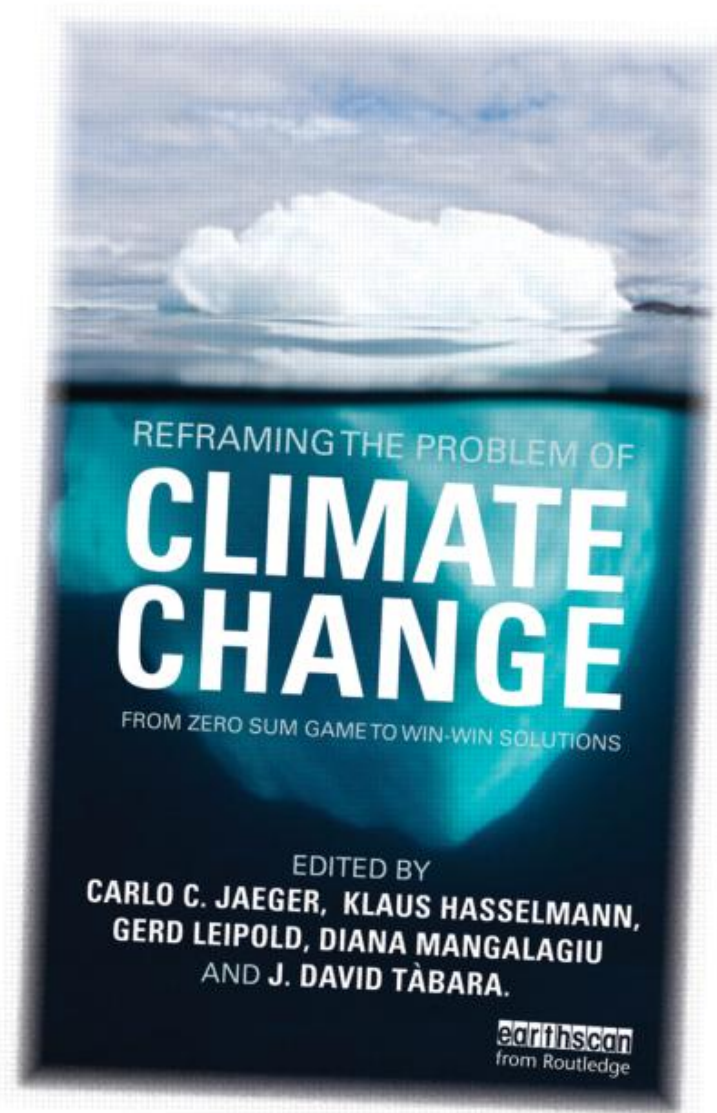
# A New Growth Path for Europe

Generating Prosperity and Jobs in the Low-Carbon Economy  
Synthesis Report



Carlo C. Jaeger  
Leonidas Parousos  
Diana Mangalagu  
Roland Kupers  
Antoine Mandel  
Joan David Tabara

A study commissioned by the German Federal Ministry for the Environment,  
Nature Conservation and Nuclear Safety



Synthesis, full report and  
supplementary material at  
[www.newgrowthpath.eu](http://www.newgrowthpath.eu)

Reframing the Problem of Climate Change:  
From Zero Sum Game to Win-win Solutions  
Earthscan, 21 November 2011